

AI-Powered HR: Enhancing Employee Experience and Engagement

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Cite this paper as: Dr. B.Sanjeevan, J. Sherli, Dr. N. Jayanthi, (2025) AI-Powered HR: Enhancing Employee Experience and Engagement. *Journal of Neonatal Surgery*, 14 (12s), 1146-1153.

ABSTRACT

Human Resources (HR) to optimize employee experience (EX) and engagement within organizations. Leveraging implications systematic analysis and bibliometric methodologies, this research aims to elucidate the current landscape, trends, and of AI-driven HR interventions on employee-centric outcomes.

The systematic analysis delves into the existing literature, identifying and synthesizing studies that highlight the multifaceted roles of AI in reshaping HR functions to foster enriched employee experiences. Furthermore, the bibliometric analysis offers a quantitative assessment of the scholarly publications, revealing patterns, key thematic clusters, and influential works in the domain of AI-powered HR and its impact on employee engagement.

Findings from this study demonstrate the evolving landscape of AI applications within HR, emphasizing its potential to revolutionize talent acquisition, performance management, learning and development, and overall workplace culture. Insights gleaned from the systematic review and bibliometric analysis offer a nuanced understanding of the prevalent trends, emergent themes, and future directions for research and practical implementation.

In conclusion, this research underscores the transformative capacity of AI-driven HR initiatives in cultivating a more engaging and fulfilling work environment for employees, providing valuable insights for HR professionals, researchers, and organizational leaders seeking to leverage technological advancements to enhance the employee experience.

Keywords: Artificial Intelligence, HR Technology, Employee Experience, Employee Engagement, Systematic Analysis, Bibliometric Analysis, Workplace Innovation

1. INTRODUCTION

In today's dynamic workplace landscape, the integration of Artificial Intelligence (AI) in Human Resources has emerged as a transformative force, (Bettayeb & Balbaa, 2023) revolutionizing how organizations engage with their most valuable asset: their employees. (Rathore, 2023) The infusion of AI technologies in HR practices has not only streamlined traditional (Bankins et al., 2022) processes but has also catalyzed a fundamental shift towards enhancing the employee experience and fostering higher levels of engagement within the workforce. (Goswami et al., 2023) This amalgamation of AI and HR practices is reshaping the way organizations recruit, manage, and retain talent (Böhmer & Schinnenburg, 2023), ultimately paving the way for a more efficient, personalized, and enriching employee journey.

1. Recruitment and Talent Acquisition:

AI streamlines(Saukkonen et al., 2019) the recruitment process by automating candidate screening, resume parsing, and initial assessment.

It uses algorithms to identify (Xiao et al., 2023) potential candidates based on specific skills, experience, and cultural fit, saving time and enhancing the quality of hires. Predictive analytics help in forecasting future talent needs and identifying gaps within the workforce.

2. Employee Onboarding and Training:

AI-driven platforms facilitate personalized onboarding (Alsaif & Aksoy, 2023) experiences tailored to individual roles, helping new hires integrate faster into the organization. Virtual assistants and chatbots provide 24/7 support for answering queries, (Yadav et al., 2023b) guiding employees through policies, and offering training resources.

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3. Performance Management and Feedback:

AI tools enable real-time performance tracking and analysis, providing data-driven insights into employee productivity and engagement. Natural (**Prikshat et al., 2021**) Language Processing (NLP) helps in sentiment analysis, gauging employee satisfaction, and feedback from various sources such as surveys or social platforms.

4. Employee Experience Enhancement:

(Upadhyay et al., n.d.) Personalization through AI-driven systems ensures tailored benefits, career development paths, and learning opportunities for employees. (Park et al., 2022) AI-powered recommendation engines suggest relevant content, training modules, and internal opportunities based on individual preferences and career goals.

5. Predictive Analytics for HR:

(Yadav et al., 2023a) AI predicts potential attrition risks, identifies patterns related to employee turnover, and offers proactive strategies for retention. It helps in strategic workforce planning by analyzing historical data, market trends, and employee behavior, aiding in decision-making processes.

6. Ethical Considerations and Bias Mitigation:

Ensuring AI tools are designed ethically to prevent biases in hiring, promotions, or performance evaluations. Regular auditing and monitoring of AI algorithms to identify and rectify biases that might impact diverse hiring or employee treatment.

7. Security and Privacy:

Safeguarding employee data through robust security measures and ensuring compliance with data protection regulations Implementing transparency in how AI is used in HR processes to maintain trust and confidence among employees.HR teams should regularly evaluate the efficacy of AI-powered tools and systems, incorporating feedback for improvements.

1.2 METHOLODOGY

The electronic vaults, including Emerald Experiences, EBSCOHost, and Google Researcher, as well as ResearchGate and Academia.edu,(R. Baldegger et al., 2020) were used to get to both complete examination diaries and digests. Besides, we led requests on Amazon and investigated (Salunkhe & Boralkar, n.d.) the internet based inventories of conspicuous libraries, spreading over different areas statewide (L. Wang & Zhou, 2021) Dim writing, which contains distributed materials not generally tracked down in scholastic data sets, was recognized through an electronic Google Researcher search. (Zehir et al., 2020) Moreover, papers, white papers, and sites were examined. We likewise extended our pursuits by looking at the references in important articles, bringing about a total hunt influence. (T. Wang & Lin, 2020) Figure 01 gives a visual portrayal of our hunt and consideration technique, while Table 01, following the PRISMA system, outlines the rules for choosing and shortlisting research materials. The scientists utilized PRISMA stream outlines to outwardly show the method involved with recognizing and choosing distributed information for their survey. Figure 1 portrayed a brief 4-stage stream graph and a 27-point agenda lined up with the PRISMA explanation. This agenda enveloped insights about the attributes of included investigations, the assessment of their quality and inclination, as well as the orchestrated discoveries across different examinations. Besides, the scientists coordinated an assessment of proof strength and highlighted the impediments inside their audit's synopsis.

The utility of Figure 1 lay in its capacity to clarify vital results got from an efficient survey containing 3000 relevant examinations on HRM, (R. J. Baldegger et al., 2020) prominently zeroing in on chances proportions and hazard contrasts. In their synopsis of essential discoveries, the scientists not just thought on the strength of the proof yet additionally illustrated the survey's restrictions. Figure 1 worked as a successful apparatus for introducing different key discoveries, (Thakur et al., 2023) consolidating measures like chances proportions, risk contrasts, responsiveness, particularity, and that's only the tip of the iceberg, gathered from the deliberate survey of these interconnected 4000 HRM studies. Moreover, the scientists perceived the meaning of utilizing a pipe plot to check distribution predisposition inside the explored writing. It's essential to recognize expected varieties in unambiguous principles for arranging figures in academic diaries

Journal of Neonatal Surgery | Year: 2025 | Volume: 14 | Issue: 12s

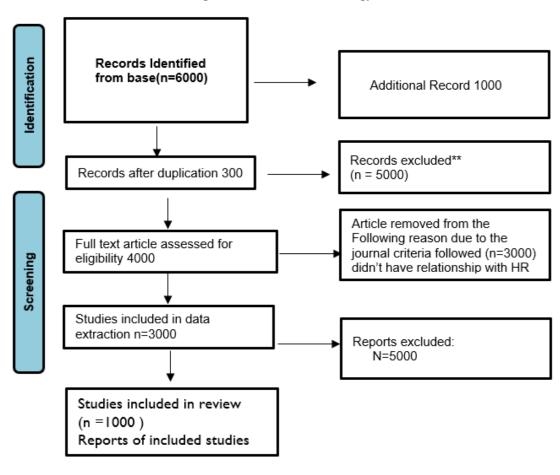


Figure 1 PRISMA Methodology

Source: PRISMA Output (2023)

1.3 Area Results and Conversation

This portion gives a nitty gritty assessment of the assembled information. Using the R Bibliometric instrument (explicitly biblioshiny for bibliometrix), the information goes through handling and examination to disclose bibliometric experiences in regards to the areas of study (allude to table 3). The investigation uncovers that a sum of 67 examination articles on computer based intelligence and HRM have been distributed across 27 diaries. Besides, inside this dataset, 121 particular creators were recognized, adding up to 131 creator appearances. The reports included 141 catchphrases alongside 121 creator explicit watchwords. Remarkably, the typical length snince distribution, normal references per archive, and normal references each year per report stand at 2.1 years, 10.83 references, and 2.987 references.

1.4 Documents per year:

The figure portrays the movement of insightful result inside this field. The complete count of reports each year, drawn from the Scopus data set spreading over 2015 to 2021, mirrors a developing interest in this subject. Figure 1 delineates the continuous improvement of exploration investigating the connection among's simulated intelligence and HRM. Eminently, a time of stale development is clear from 2015 to 2018, with a reliable number of articles every ear (2015 - 5 articles, 2016 - 3 articles, 2017 - 4 articles, 2018

- 4 articles). In any case, a prominent speed increase in development is perceivable from 2019 forward (2019 - 14 articles, 2020 - 17 articles). In 2021, a significant increment is noticed, with 38 distributed records. These patterns highlight the advancing consideration of scientists toward the connection among man-made intelligence and HRM. The digitization of HRM has prompted a more predominant mix of man-made intelligence inside Human Asset The board Frameworks (HRMS) and HR rehearses.

Documents by year Scopus 4500 3500 Documents 3000 2000 1500 1000 2012 2013 2014 2015 2016 2017 2019 2020 2021 Year Copyright © 2023 Elsevier B.V. All rights reserved. Sco

Figure 2.Documents by year

Table 1 data description

| Stretch of time | 2009:2023 |
|--------------------------------------|-----------|
| Sources (Diaries) | 171 |
| Reports | 258 |
| Normal years From Distribution | 39.05% |
| Normal References Pere Reports | 1.6 |
| Normal References Each year per Doc | 16.27 |
| References | 13743 |
| Report contents | |
| Watch words in addition | 141 |
| Creator's Catchphrases (DE) | 781 |
| Author | 713 |
| Author Appearances | |
| Authors of single-authored documents | 40 |
| Co-Authors per Documents | 3.04 |
| Average citation per doc | 16.27 |

Inference:

The figure delineates the progression of scholarly output within this field. The total count of documents per year, drawn from the Scopus database spanning 2015 to 2021, reflects a growing interest in this subject. Figure 1 illustrates the ongoing development of research exploring the correlation between AI and HRM. Notably, a period of stagnant growth is evident from 2015 to 2018, with a consistent number of articles each year (2015 - 5 articles, 2016 - 3 articles, 2017 - 4 articles, 2018 - 4 articles). However, a notable acceleration in growth is discernible from 2019 onward (2019 - 14 articles, 2020 - 17 articles). In 2021, a substantial increase is observed, with 38 published documents. These trends underscore the evolving attention of researchers toward the relationship between AI and HRM. The digitization of HRM has led to a more prevalent integration of AI within Human Resource Management Systems (HRMS) and HR practices.

1.5 Author and Co-authorship Analysis:

Accumulate subtleties relating to the creator like their name, scholarly or proficient affiliations, and their subject matter or study. Understanding their experience is urgent for contextualizing their distributed works. To find a creator's distributions, different sources like scholarly information bases, libraries, or their own and proficient sites can be used. Google Researcher, PubMed, Scopus, and scholarly library inventories are among the essential data sets for scholastic distributions.

Writers commonly produce different kinds of distributions, including books, research articles, meeting papers, reports, expositions, or even blog sections. Contingent upon your particular examination prerequisites, you can channel their distributions likewise.

While looking at a creator's collection of work, consider checking the quantity of While looking at a creator's collection of work, consider checking the quantity of references their distributions have gotten. References frequently mirror the effect and impact of a creator's examination inside their field.

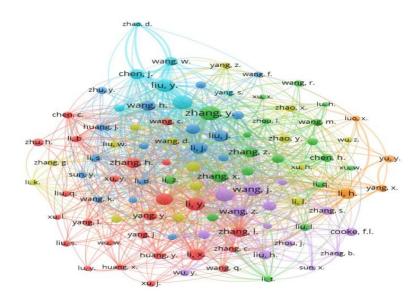


Figure 3 Author and Co-authorship Analysis:

NOSviewer

Distinguishing the stages where a creator's works are distributed is fundamental. This incorporates scholarly diaries, distributers, or explicit stages, each holding fluctuating degrees of renown and importance across various fields. Many creators keep up with complete arrangements of their distributions on private or expert sites and profiles on stages like ResearchGate or LinkedIn. These profiles act as significant assets for getting to a creator's finished inventory of distributed works.

1.6 Documents by keywords:

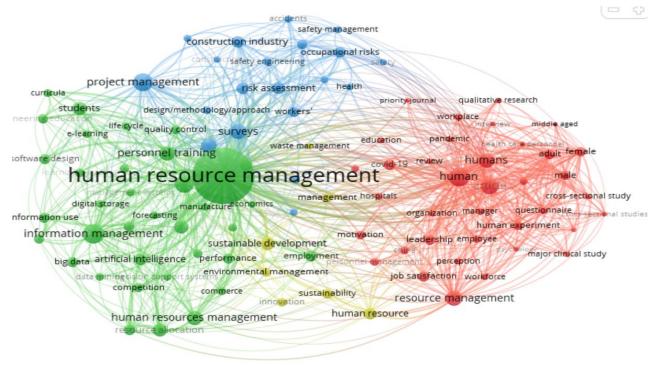
The information introduced in Table 5 delineates the use of specific catchphrases in articles or studies. Here is a consolidated outline of the data gave:

- Among 14,093 creators, the catchphrases "HR The board," "Data the executives," and "HR" were aggregately utilized multiple times, proposing moderately restricted use by creators.
- "Navigation" arose as the most generally utilized catchphrase, highlighted in 1,282 cases inside articles and 1,074 examples inside reviews, adding up to 1,014 events, connoting its boundless reception.
- Then again, "man-made consciousness" and "assets designation" were used less regularly, showing up just 600 and multiple times, individually. This lower use might be credited to restricted mindfulness. Be that as it may, an expected ascent in prominence is normal, particularly for "man-made reasoning," given its far and wide use in IT and different spaces as of late.
- In synopsis, Table 5 portrays shifting use examples of explicit catchphrases among creators, featuring "Direction" as the most pervasive, while "man-made consciousness" and "assets allotment" are less regularly involved however expected to build up forward movement later on.

Table 2 document by keywords

| Selected | Keyword | Occurrences | Total link 🗸 |
|----------|--|-------------|--------------|
| ~ | human resource management | 14093 | 35727 |
| ⋖ | human | 1506 | 11192 |
| ⋖ | article | 1074 | 8553 |
| √ | humans | 928 | 7407 |
| ⋖ | information management | 1728 | 6302 |
| √ | resource management | 985 | 5801 |
| | project management | 1432 | 5101 |
| ⋖ | decision making | 1282 | 4813 |
| | adult | 462 | 4698 |
| ⋖ | female | 417 | 4332 |
| | surveys | 1014 | 4210 |
| ⋖ | male | 395 | 4197 |
| | personnel training | 909 | 3534 |
| ⋖ | resource allocation | 718 | 3522 |
| ⋖ | managers | 897 | 3297 |
| ⋖ | occupational risks | 558 | 3276 |
| ⋖ | ✓ risk assessment 686 ✓ human resources management 942 ✓ construction industry 600 | | 3113 |
| | | | 3105 |
| | | | 3006 |
| V | human experiment | 324 | 2863 |

Figure 4 Document by keywords



2. CONCLUSION

In conclusion, the integration of Artificial Intelligence (AI) into Human Resources has emerged as a transformative force, revolutionizing how organizations engage with their employees. AI-powered HR practices not only streamline traditional processes but also foster a fundamental shift towards enhancing the overall employee experience and driving higher levels of engagement within the workforce. This amalgamation of AI and HR methodologies reshapes recruitment, talent management, performance evaluations, and employee development, ultimately leading to a more efficient, personalized, and enriching journey for employees within organizations. The ongoing advancements in AI continue to redefine HR practices, emphasizing a future where technology and human-centric approaches converge to create workplaces that optimize productivity while prioritizing employee well-being and satisfaction.

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